



NOTICE OF REGULAR BOARD MEETING OF THE
 UPPER SAN JUAN HEALTH SERVICE DISTRICT d/b/a PAGOSA SPRINGS MEDICAL CENTER
Tuesday, April 28, 2026, at 5:00 p.m. MDT
 The Board Room (direct access – northeast entrance)
 95 South Pagosa Blvd., Pagosa Springs, CO 81147

The public may attend in person or via Teams.

Join on the web: <https://www.microsoft.com/en-us/microsoft-teams/join-a-meeting?rtc=1>
 Meeting ID: 214 642 159 533 32
 Passcode: M8yR6fg6

AGENDA

1) CALL TO ORDER; ADMINISTRATIVE MATTERS OF THE BOARD

- a) Confirmation of quorum
- b) Board Director self-disclosure of actual, potential, or perceived conflicts of interest
- c) Approval of the Agenda (and changes, if any)

2) **PUBLIC COMMENT** This is an opportunity for the public to make comments and/or address USJHSD Board. Persons wishing to address the Board need to notify the Clerk to the Board, Antionette Martinez, prior to the start of the meeting. All public comments shall be limited to matters under the jurisdiction of the Board and shall be expressly limited to three (3) minutes per person. The Board is not required to respond to or discuss public comments. No action will be taken at this meeting on public comments.

3) **PRESENTATIONS** *PSMC's Ambulance and Emergency Medical Services*
Presented by the Chief/Director of EMS, Hospital Environmental Services, and Community Liaison, Jason Webb

4) REPORTS

- a) **Oral Reports** (may be accompanied by a written report)
 - i) Chair Report Chair Kate Alfred
 - ii) CEO Report Dr. Rhonda Webb
 - ~~iii) Executive Committee Chair Alfred, Vice Chair Mees~~
 - iv) Foundation Board Dir. Foss, Dir. Wilson, and CEO Webb
 - v) Facilities Committee Vice Chair Mees, Dir. Taylor, CAO Bruzzese
 - vi) Strategic Planning Committee Chair Alfred, Treas. Floyd, CEO Webb
 - vii) Finance Committee Report Treas. Floyd, Dir. Hooper, CFO Keplinger

PSMC's Mission: To provide quality, compassionate healthcare and wellness for each person we serve.

(a) March 2026 Financials

b) **Written Reports** (*no oral report unless the Board has questions*)

i) **Medical Staff Report**

Chief of Staff, Dr. Corinne Reed

5) DECISION AGENDA

a) None

6) CONSENT AGENDA (The Consent Agenda is intended to allow Board approval, by a single motion, of matters that are considered routine. There will be no separate discussion of Consent Agenda matters unless requested.)

a) Approval of Board Member absences:

i) Regular meeting of 04/28/2026

b) Approval of Minutes for the following meeting(s):

i) **Regular meeting of 03/24/2026**

c) Approval of **Medical Staff report** recommendations for new or renewal of provider privileges.

7) EXECUTIVE SESSION

The Board reserves the right to meet in executive session for any other purpose allowed and topic announced at open session of the meeting, in accordance with C.R.S. Section 24-6-402(4).

8) OTHER BUSINESS

Generally, this agenda item is limited to requests for a matter to be added to a future agenda of the Board or a Committee.

9) ADJOURN

Next Meeting: Tuesday, May 26, 2026, at 5:00 p.m. MT



EMS

Chief Jason Webb

What We Do

- 911 services
 - Medical emergencies
 - Public Safety medical support
 - Community disasters
- Interfacility Transport
 - Regional transports
 - Statewide transports
 - Inter-state transport
- PSMC
 - Emergency response
 - ER back-up resources
 - Back-up plan for grounded flights
- Community Events

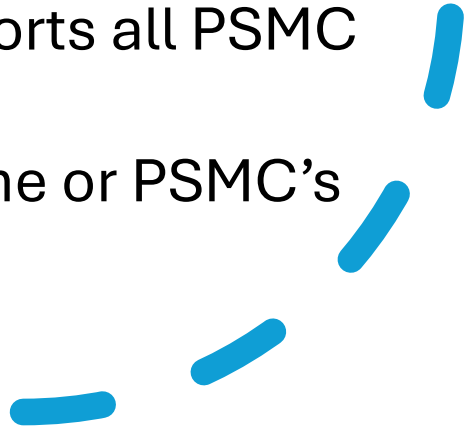


Where we serve

- Core service when the District formed in 1981
- 1,800 square miles
- Archuleta, Hinsdale, Mineral Counties



Where does EMS funding come from?

- Patient revenue
 - Roughly 50% of all EMS calls are billable
 - We have an obligation to respond to 100% of calls
 - EMS service line analysis for 2025 (EMS revenues less EMS expenses): PSMC EMS operated at a loss of **<-\$2,225,661.60>**
 - Ways we make up the shortfall:
 - Significant reliance on grants for capital
 - The current Mill Levy 3.884 supports all PSMC services including EMS
 - PSMC's overall annual bottom line or PSMC's reserve funds
- 

Statewide Funding Gap

- Estimated that there is a 40% funding gap for all EMS service providers in Colorado

=1-(Patient revenue /expenses)

PSMC EMS

~37%



Cost of Readiness

- Requires readiness 24/7/365
- Capable of responding to any emergency
- Expected to be quick
- Expect to be competent
- Lives depend on this readiness
- **EXPENSIVE**

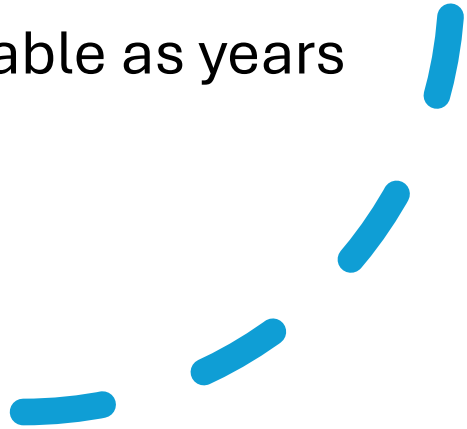


EMS Buildings

- San Juan Building
 - 10-15 min improved response time
 - Improvement of community safety in response
- Uptown Building
 - 10 years left on the land lease
 - Needs significant maintenance
 - Does not have an adequate generator



Vehicles


- Currently have 5 ambulances
 - 3 remount capable
 - 2 not remount capable
 - Ambulance Facts
 - Should be replaced at 200,000-250,000 miles
 - Need 4X4 capability
 - New ambulances cost in excess of \$300,000+equipment
 - Remount 50%-66% of the cost of a new build
 - 2-year build time
 - Funding sources are not as available as years in the past
- 

Current Vehicle Year/Mileage

Ideally, PSMC's EMS operation would have 6 ambulances + 1 additional QRV



Staffing


- 3 full-time crews+ Lieutenant
 - Additional staff scheduled as needed
 - Administrative Staff
 - Chief
 - Deputy Chief
 - Assistant Chief
 - Medical Director (Emergency Dept. M.D.)
 - Estimated 35% shortage in the EMS workforce in Colorado
 - 2026 wage increase for EMS staff
- 

Staffing Continued

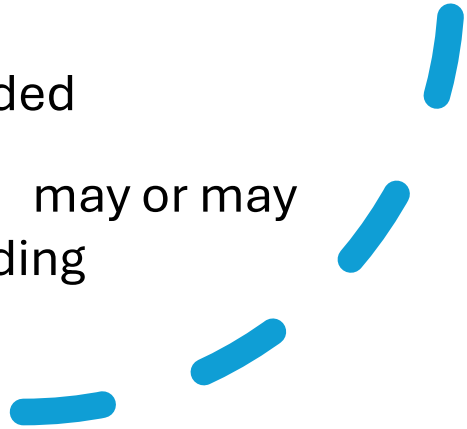
- Must be highly trained
 - Role is autonomous
 - Clinical decision making
 - Stressful in nature
 - Continuous training
- Minimum 6 months of training upon hire



Regulation & Data Requirements

- State Licensure
 - Regulation maintains a standard but is more expensive to remain compliant
 - Ambulance Permitting-
 - Ambulance required to have mandatory equipment
 - Vehicles are maintained at a high standard for safety
 - Data
 - All charts must be completed and submitted within 48 hours
 - 585 potential data points are reported
 - Not able to be performed in PSMC's electronic health record (Cerner)
- 

Pending Legislation

- **HB26-1238 EMS Essential Services**
 - Designates EMS as an essential service
 - Opens funding avenue from the state to the local level
 - Dept of safety
 - County-level dispersal
 - Transfer of funds for the Governor-declared disasters
 - **HB26-1069 Treat in place**
 - Requires Medicaid to pay for treatment provided without transport
 - Private insurers and CMS not included
 - **Pending legislation challenges:** may or may not be approved, unknown/unavailable funding
- 

Thank you
Questions?

PSMC FOUNDATION BOARD

Report of the Foundation for the PSMC Board Meeting on April 28, 2026

The Board of Directors for the Dr. Mary Fisher Medical Foundation which does business under the trade name Pagosa Springs Medical Center *Foundation* met on April 13, 2026. Present at the Foundation Board meeting were all three Foundation Board members - Rhonda Webb, MD, Erik Foss (via Teams), and Ashley Wilson (via Teams), as well as staff from PSMC who support the Foundation's work (Manager of Foundation, the Controller and the CAO).

At the meeting, the Foundation Board addressed one matter: the Foundation received a donation of shares of stock and upon the recommendation of the investment advisor, the Board of Directors approved the sale of the stock with the net proceeds to be deposited in the Foundation's account.



PSMC BOARD FACILITIES COMMITTEE
 Report for the PSMC Board Meeting on April 28, 2026

The Board's Facilities Committee met on April 21, 2026 with the following committee members present: Vice Chair Matt Mees, the CEO, CAO, and the Director of IT/Facilities/Security. The report below summarizes discussions of the Committee.

1. **302 San Juan St. – East Side EMS**
 - a) Waiting for construction documents; thereafter will issue an RFP for bids.
2. **CORE Building Remodel:**
 - a) Waiting for construction documents; thereafter will issue an RFP for bids.
3. **ED Safety and Efficiency Remodel**
 - a) Kick-off meeting on 4/13 following onsite visit on 2/10/2026 from architect and contractor. Overview of design needs -- a new nurse call system, safety and efficiency for the ED nurse station, reception area, a patient room with unique safety features for observation, trauma room (positive air pressure), and an ED isolation room (negative air pressure).
4. **Clinic Remodel of Accounting Space**
 - a) There will be a kick-off meeting on 4/21 with Nunn Construction re goals of the renovation.



PSMC STRATEGIC PLANNING COMMITTEE
Report for the PSMC Board Meeting on April 28, 2026

The Board's Strategic Planning Committee met on April 10, 2026 (present: Chair/Dir. Kate Alfred, Treasurer/Dir. Mark Floyd, at-large member Kathy Campbell as well as the CEO, CAO, Manager of Community Relations and the Executive Assistant to the CEO). The report below summarizes discussions and comments or questions of the Committee.

- 1) The Board Strategic Planning Committee received a presentation and held discussions about the New Bridge Strategy research questions to voters as well as possible ballot questions for consideration by the Board in the summer of 2026.
- 2) **Other topics**
 - a) N/A
- 3) **Adjourn**

BOARD FINANCE COMMITTEE

Report for the PSMC Board Meeting on April 28, 2026

The PSMC Board's Finance Committee met on April 21, 2026 (present: Treasurer/Dir. Mark Floyd, Director Wayne Hooper, at-large member Dwight Peters, at-large member David Cepoi as well as the CEO, CFO, CAO, the Controller and the Director of Revenue Cycle). The report below summarizes the March financials and any discussions of the Committee.

1) **March Financial Reports:**

- a) **Bottom line for the Month of March:** PSMC had a positive bottom line for the month of March of \$704,664. March financials helped reduce PSMC's year-to-date loss to <-340,592.00> -- slightly better than the year-to-date budget.
- b) **Income statement for March:**
 - i) PSMC's gross charges and net patient revenue were less than budget, but expenses overall were also less than budget (contract labor -- traveler nurses -- continues to be significantly higher expense than budgeted).
 - ii) Non-operating revenue (donations, tax revenues and interest income) were all higher than budget and helped the bottom line for the month.
- c) **Accounts Receivable:** Accounts Receivable remained on track, but increased to 54.5 days.
- d) **Cash on Hand and Statement of Cash Flows:** Cash increased from 118.7 days of cash on hand to 141.6 days on hand.
- e) **Balance Sheet:** As noted at the bottom of the Balance Sheet, PSMC made a preaudit entry to the 2025 financials which results in an adjustment to 2026 financials year-to-date at net assets and accounts receivable. The preaudit entry is related to PSMC's receipt of an Employee Retention Credit noted below. The Employee Retention Credit was awarded in 2025 and, per the auditor, the revenue needs to be recorded in 2025 even though it was received in March 2026.

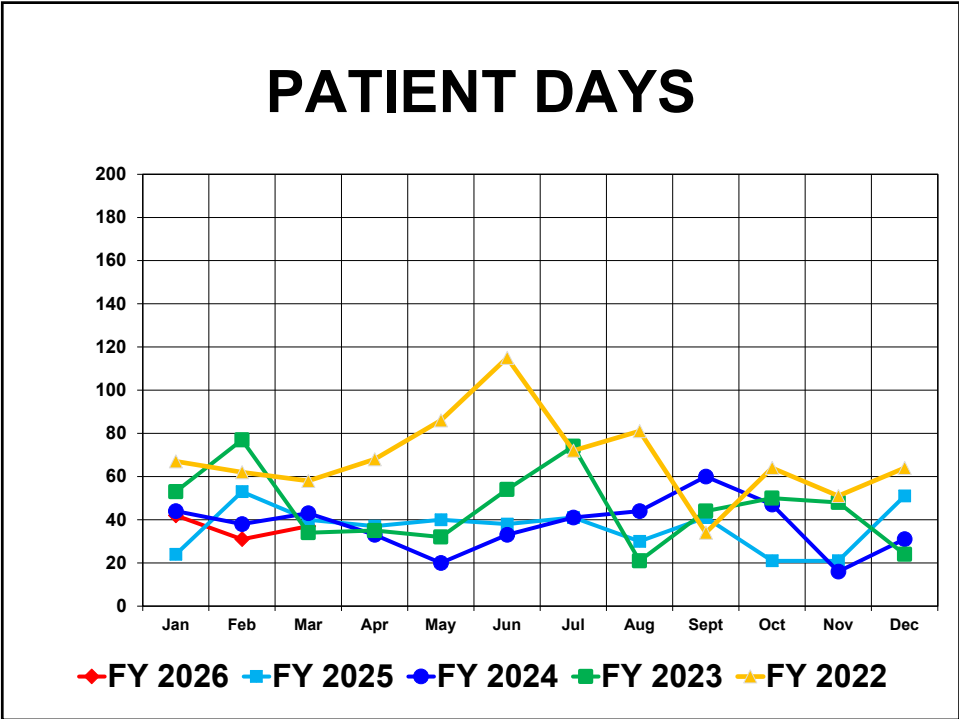
2) **Other**

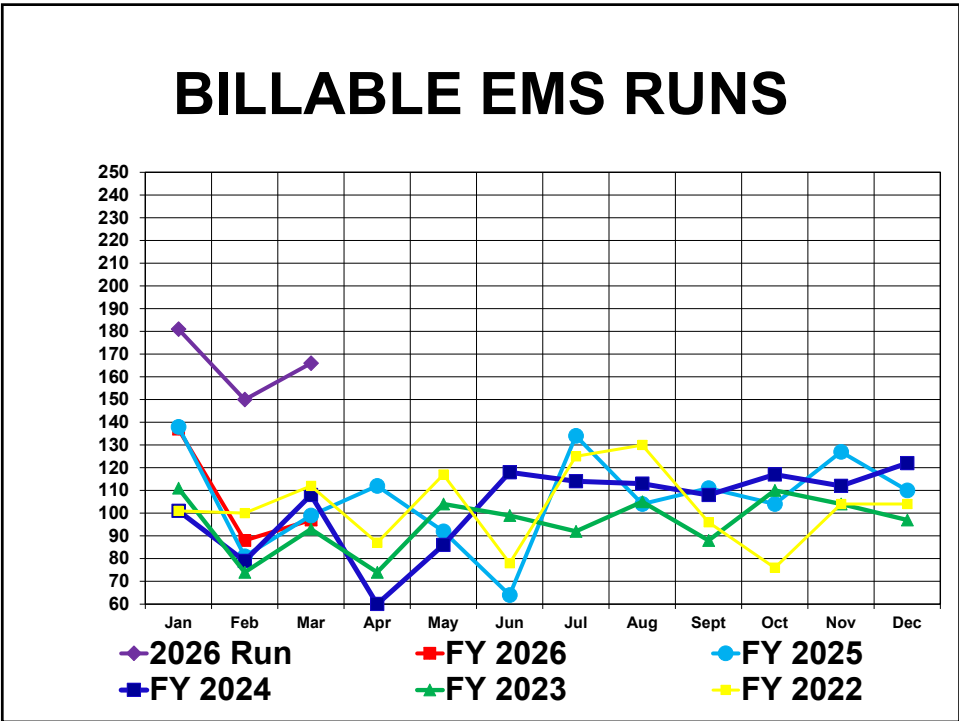
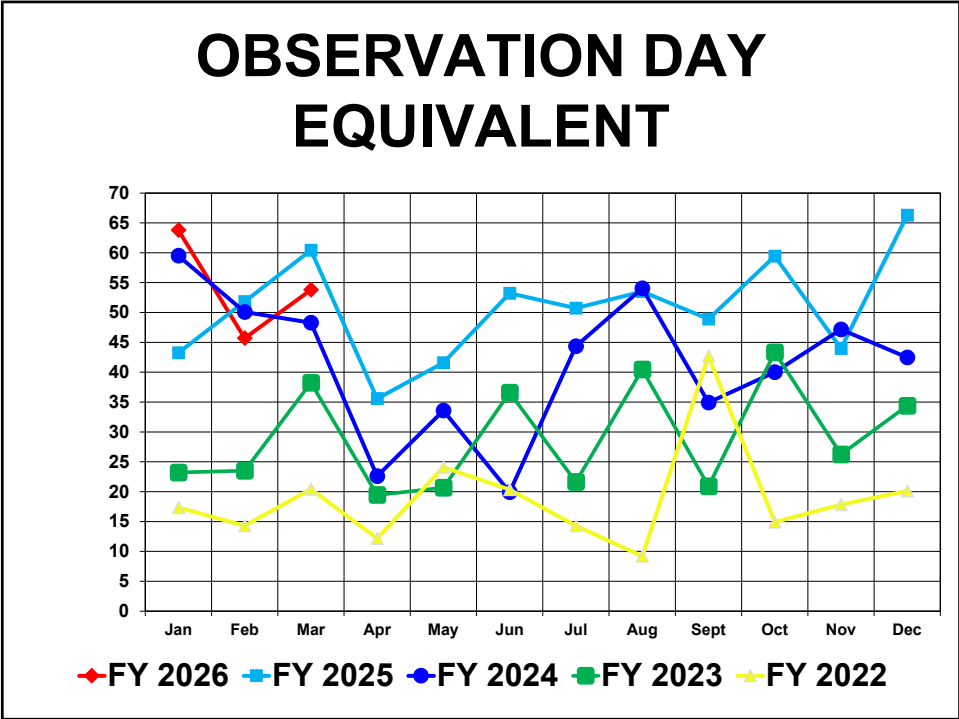
- a) **Employee Retention Credit:** Several years ago, PSMC applied for COVID Employee Retention Credit (ERC) for the first, second and third quarters of 2021 (an ERC application seeks a refund of certain qualifying payroll taxes paid by the employer for an applicable quarter if the employer can establish that governmental COVID orders caused a substantial financial impact to the employer when compared to 2019). In September of 2025, the IRS concluded that PSMC qualified for the Employee Retention Credit for the 3rd quarter of 2021 (PSMC has appealed a denial of 1st and 2nd quarter applications). In March 2026, PSMC received an ERC check from the IRS for 3rd quarter of 2021 in the amount of \$2,064,052.31 (principal amount of \$1,553,876.72 and interest earned of \$510,175.59). This sum appears on the balance sheet as receipt of an "other receivable" and an increase to cash on deposit. In March, PSMC also paid the consultant, ERC Specialists, LLC, the sum of \$233,081.55 for support with the application.

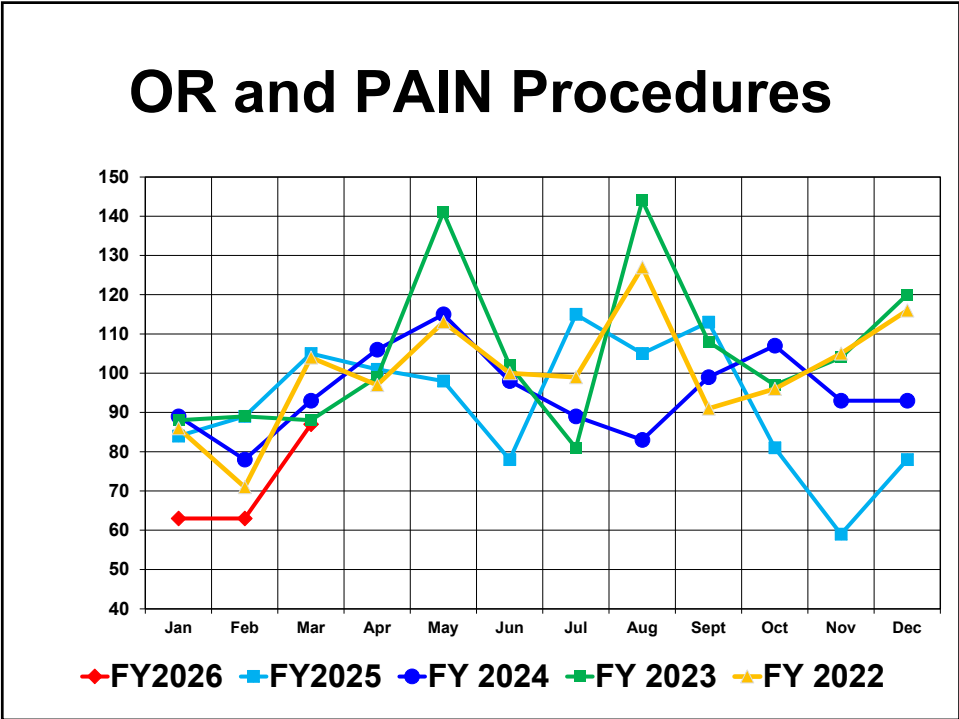
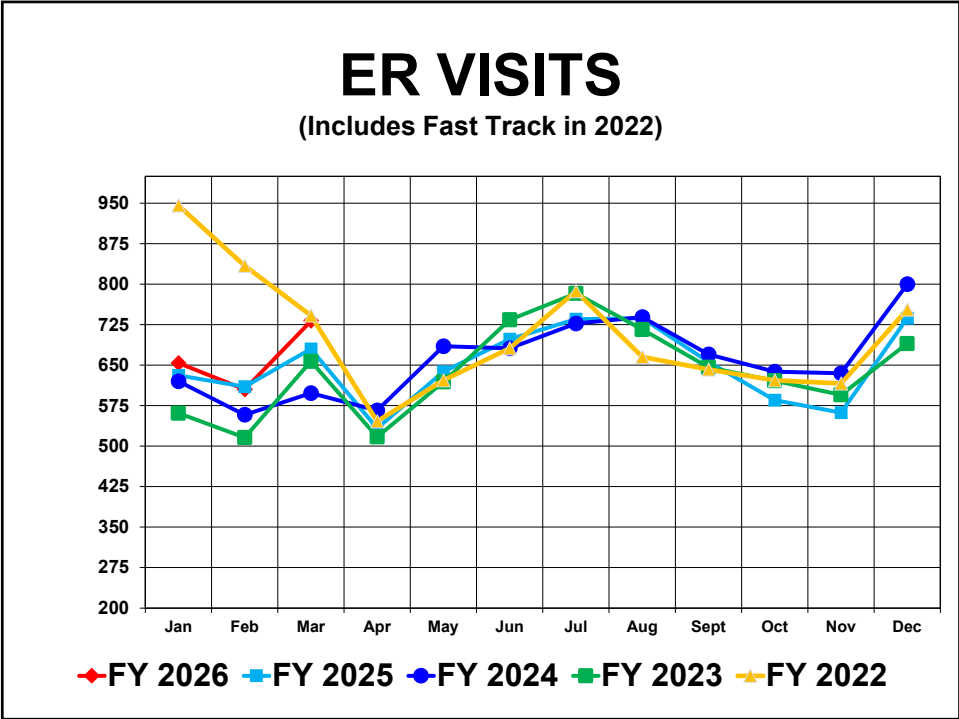
3) **Comments of Finance Committee** No objections to the March financials


PAGOSA SPRINGS
Medical Center
First-Class Care *Close to Home*

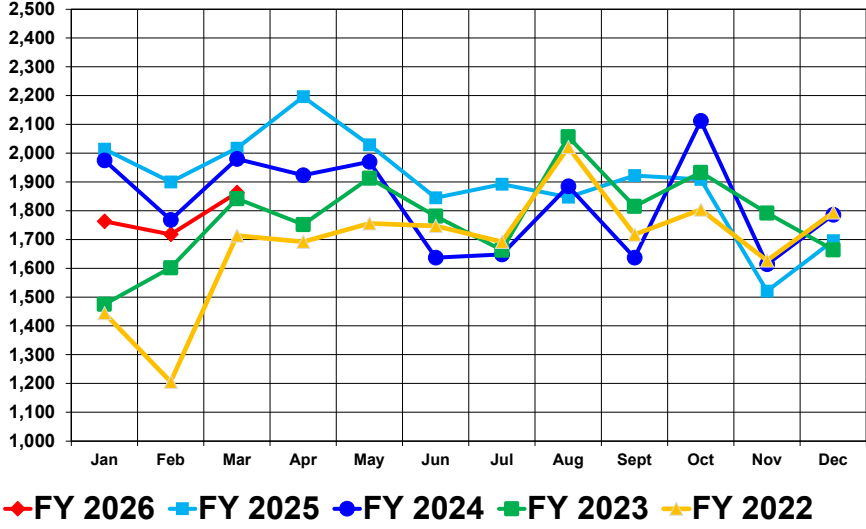
FINANCIAL PRESENTATION
YTD MARCH 2026



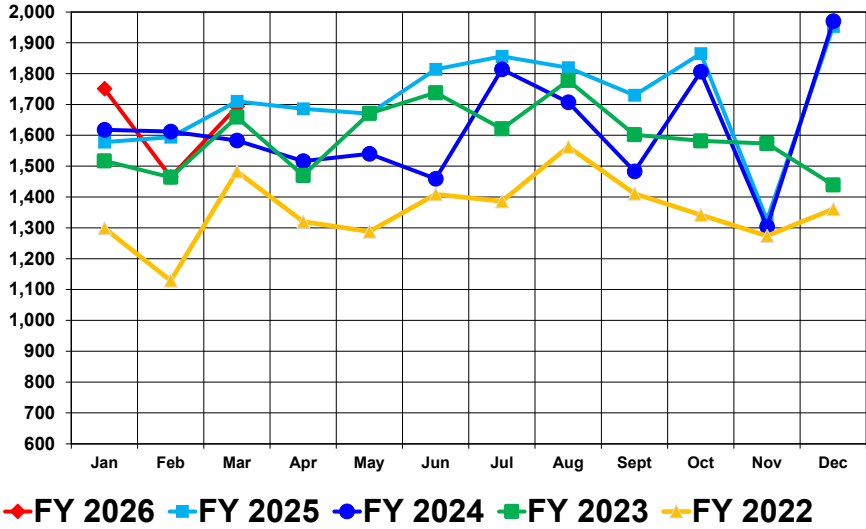


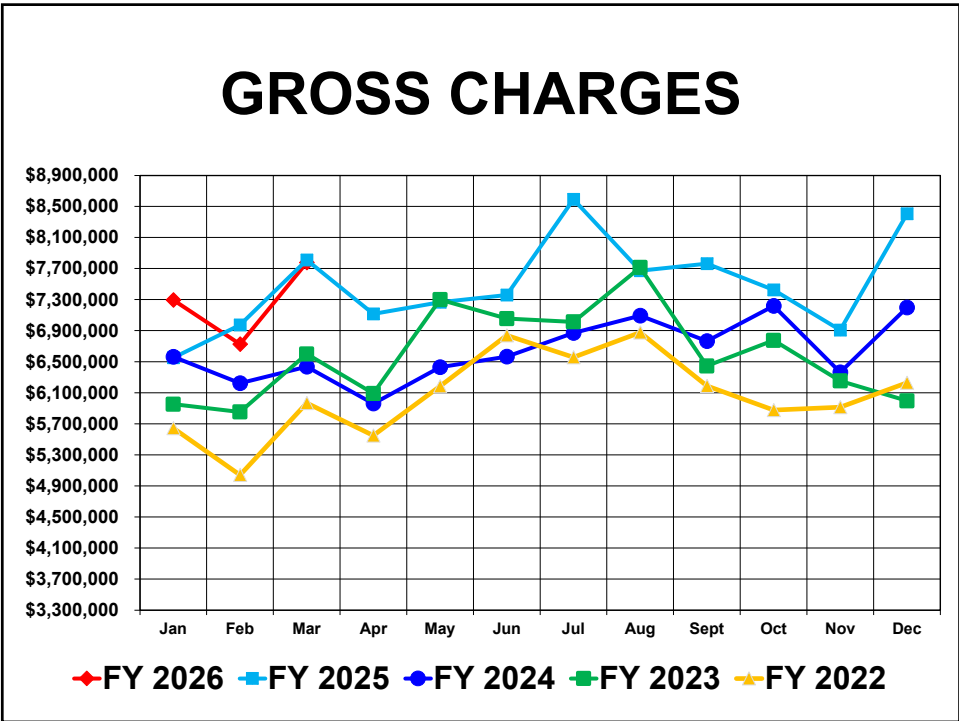
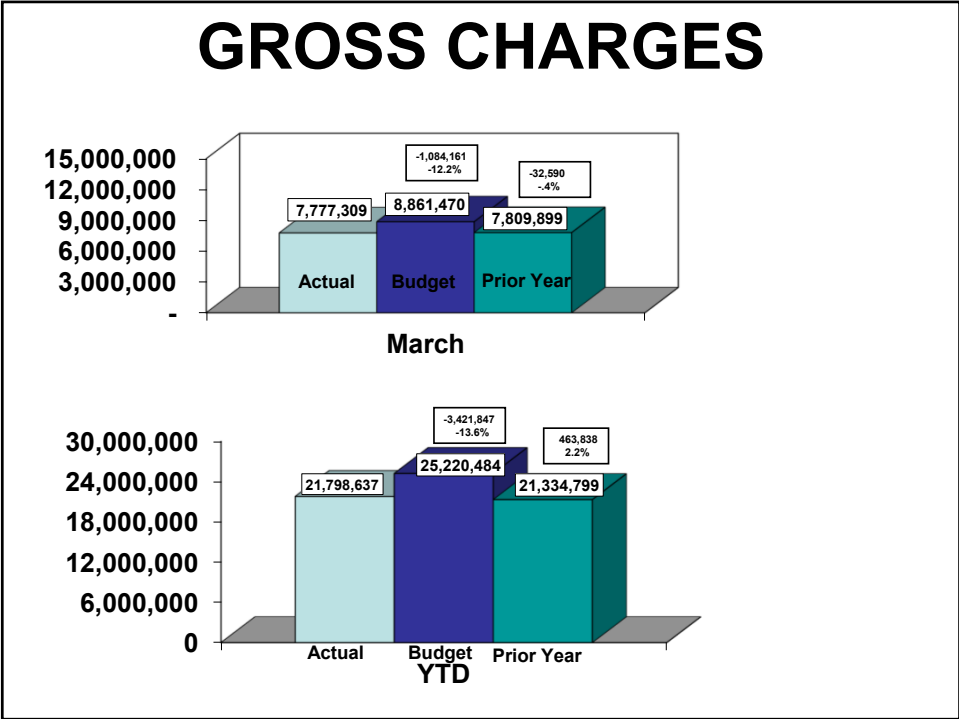


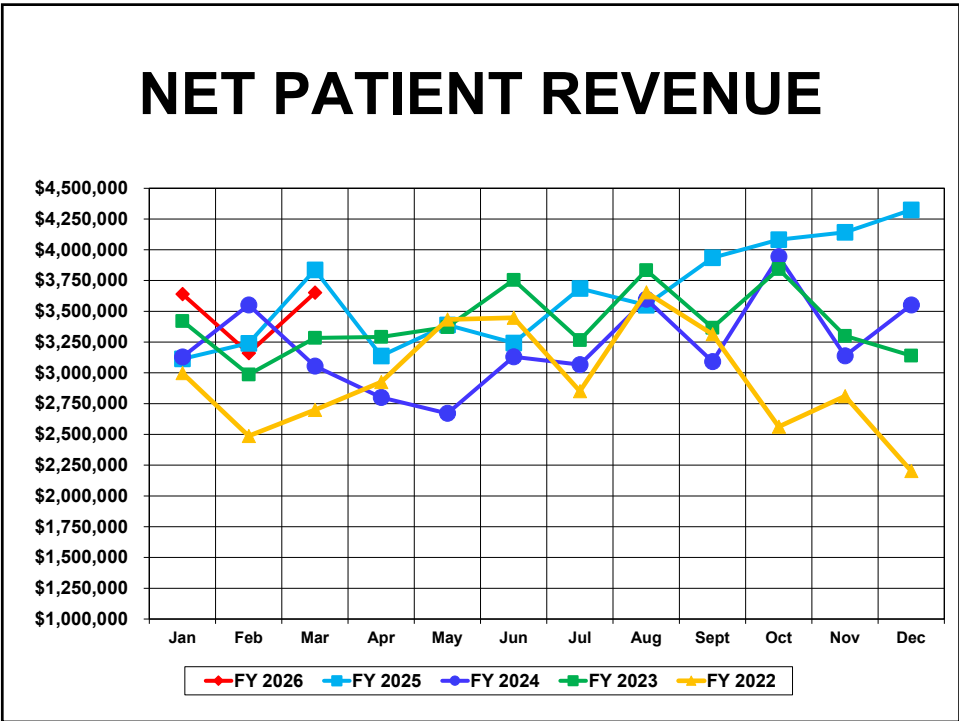
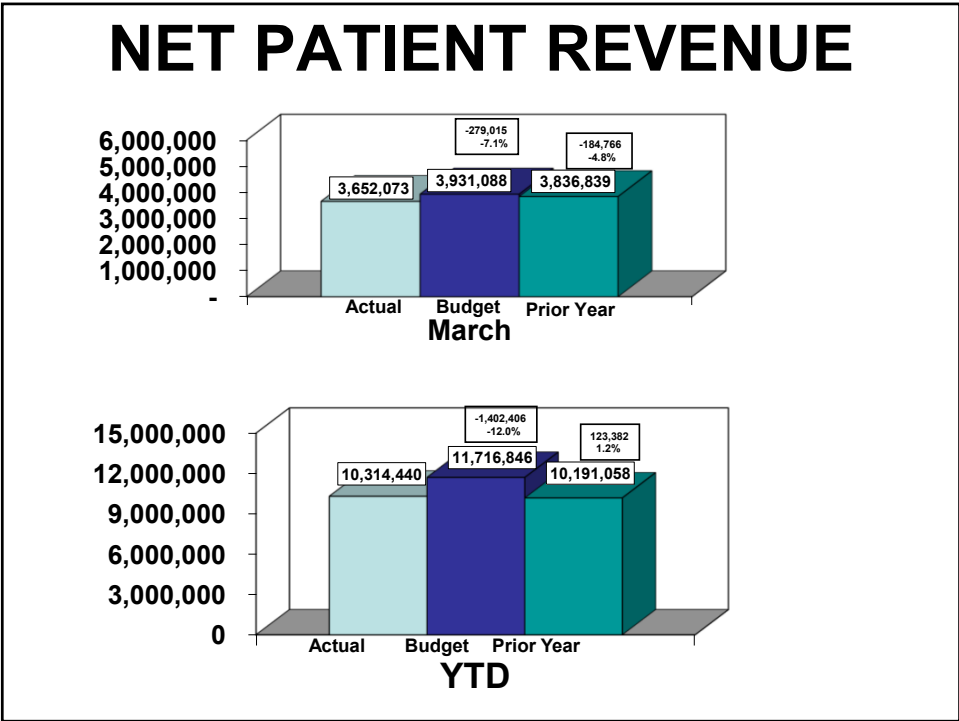
RURAL HEALTH CLINIC VISITS

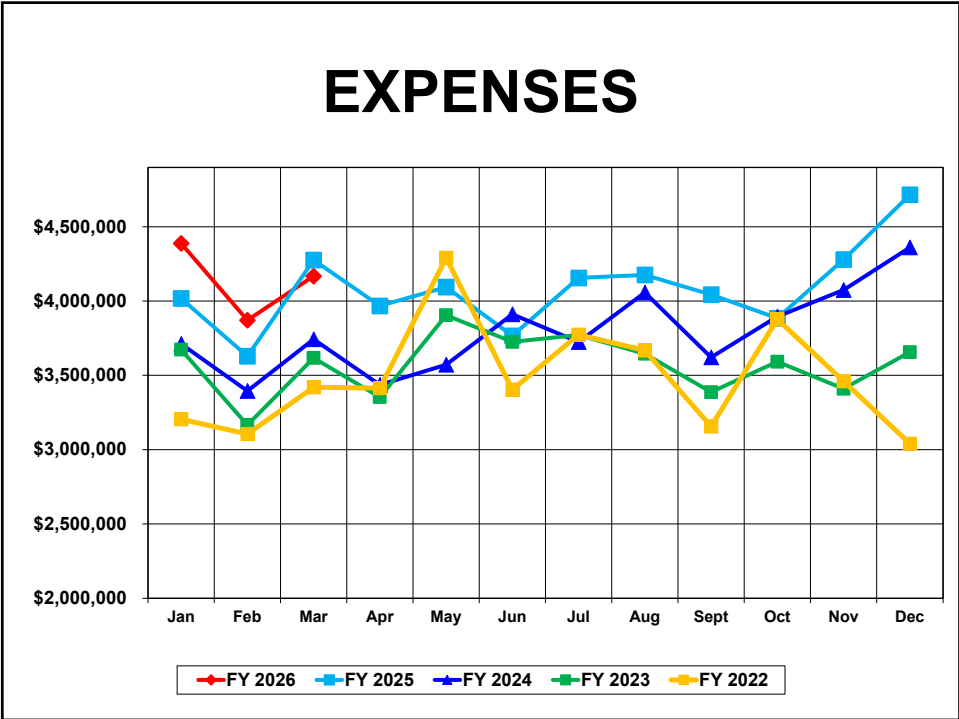
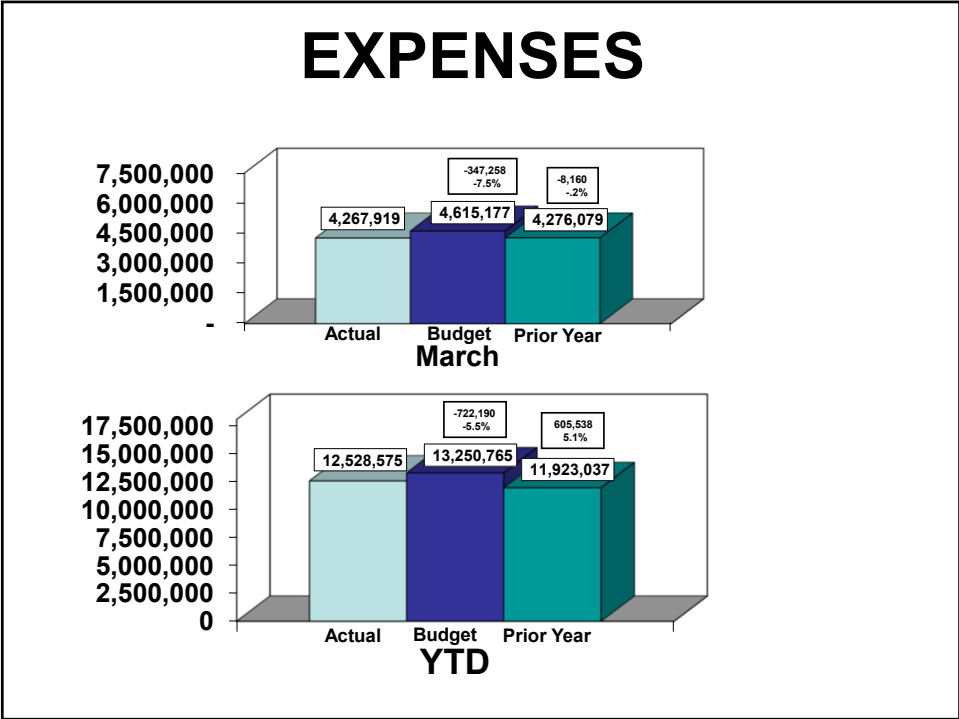


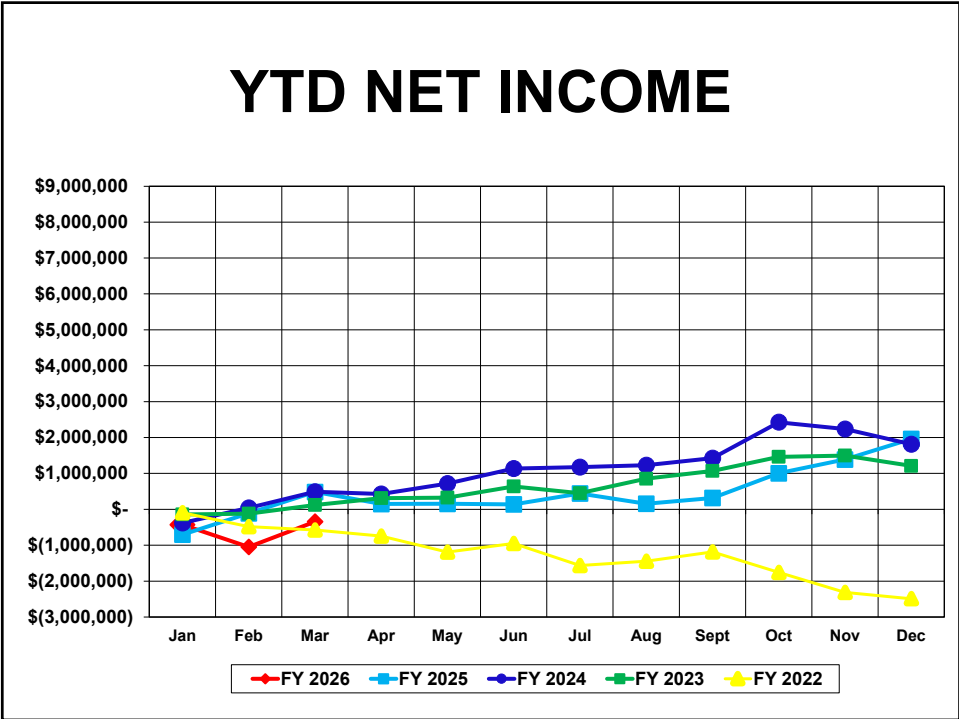
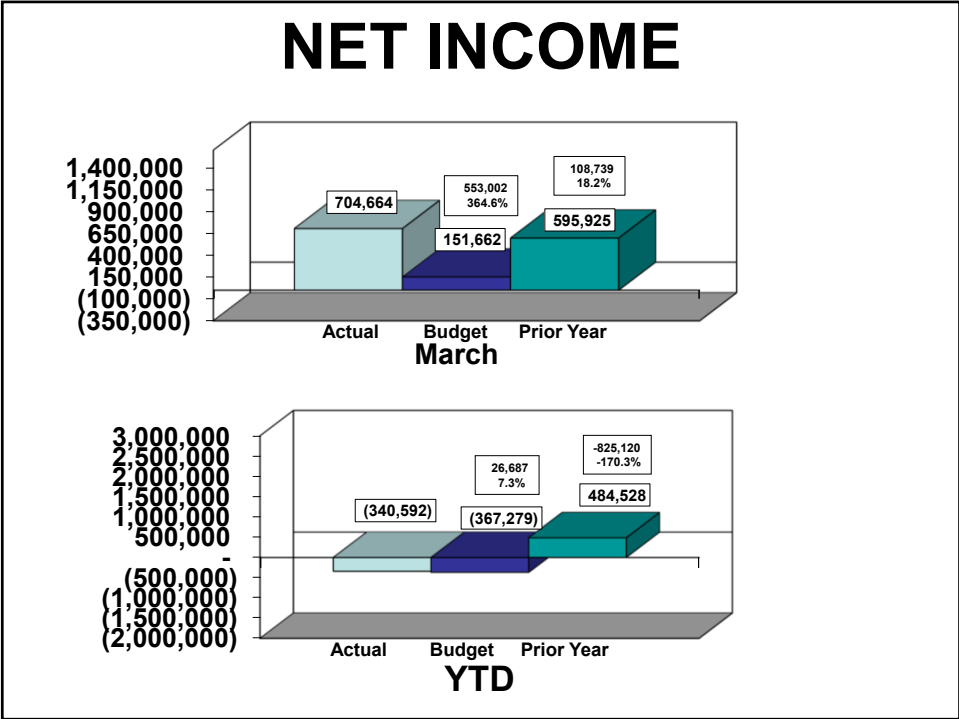
RADIOLOGY EXAMS







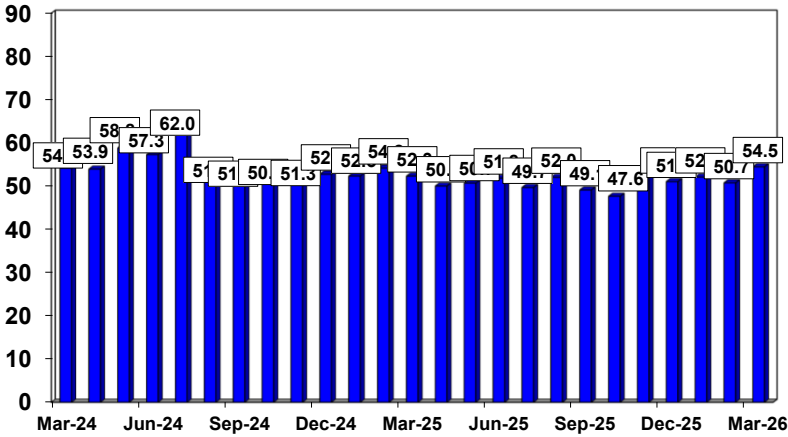




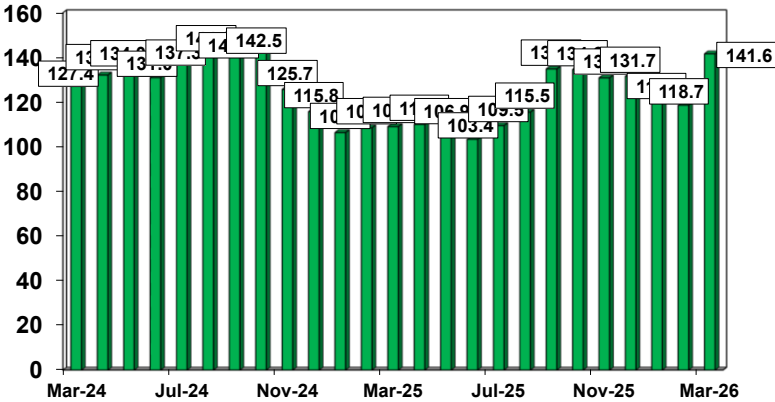
Summary of Financials

	February	March	
Gross Charges	6,725,950	7,777,309	
Net Patient Revenue	3,022,577	3,652,073	
Expenses	3,871,784	4,267,919	
Grants, Misc and Tax Revenue	232,323	1,320,510	
	Grants and Misc	184,095	548,176
	Tax Revenue	48,228	772,334
Net Income	(616,884)	704,664	

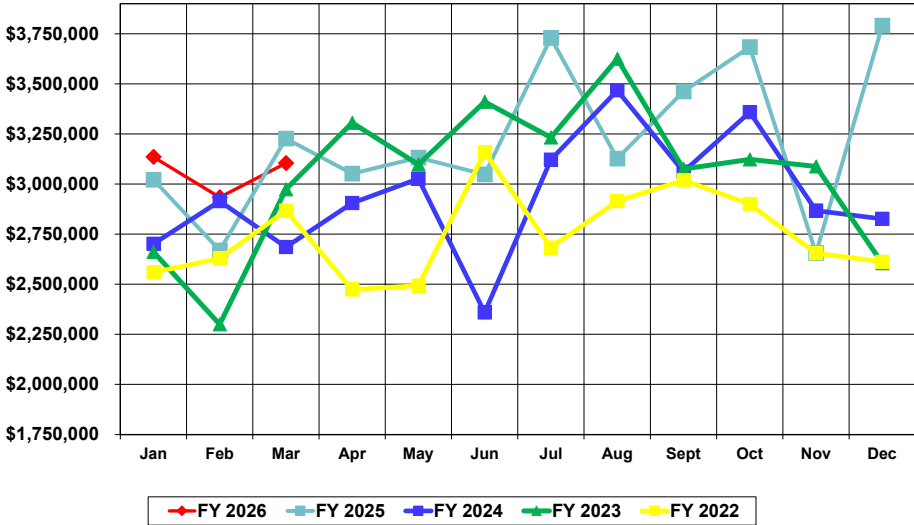
GROSS DAYS IN ACCOUNTS RECEIVABLE



DAYS CASH ON HAND



CASH COLLECTIONS



Pagosa Springs Medical Center

Income Statement Comparison - - - March 31, 2026

	Current Month				Year-to-Date			
	2026	Budget	Difference	Variance	2026	Budget	Difference	Variance
Revenue								
7 Total In-patient Revenue	275,304	253,794	21,510	8.5%	701,168	655,446	45,722	7.0%
17 Total Out-patient Revenue	6,934,361	7,803,286	(868,925)	-11.1%	19,464,570	22,276,366	(2,811,796)	-12.6%
18 Professional Fees	567,644	804,390	(236,746)	-29.4%	1,632,899	2,288,672	(655,773)	-28.7%
19 Total Patient Charges	7,777,309	8,861,470	(1,084,161)	-12.2%	21,798,637	25,220,484	(3,421,847)	-13.6%
20 Revenue Deductions & Bad Debt								
21 Contractual Allowances	4,069,131	4,791,552	(722,421)	-15.1%	11,455,407	13,197,303	(1,741,896)	-13.2%
22 Charity	46,280	43,750	2,530	5.8%	98,229	120,500	(22,271)	-18.5%
23 Bad Debt	385,224	406,162	(20,938)	-5.2%	950,067	1,118,686	(168,619)	-15.1%
24 Provider Fee & Other	(375,399)	(311,082)	(64,317)	20.7%	(1,019,506)	(932,851)	(86,655)	9.3%
25 Total Revenue Deductions & Bad Debt	4,125,236	4,930,382	(805,146)	-16.3%	11,484,197	13,503,638	(2,019,441)	-15.0%
26 Total Net Patient Revenue	3,652,073	3,931,088	(279,015)	-7.1%	10,314,440	11,716,846	(1,402,406)	-12.0%
27 Grants	-	8,079	(8,079)	-100.0%	10,969	16,460	(5,491)	-33.4%
28 HHS Stimulus Other Revenue	-	-	-	-	-	-	-	-
29 COVID PPP Loan Forgiveness	-	-	-	0%	-	-	-	0%
30 Other Operating Income - Misc	127,991	149,500	(21,509)	-14.4%	508,675	304,596	204,079	67.0%
31 Total Net Revenues	3,780,064	4,088,667	(308,603)	-7.5%	10,834,084	12,037,902	(1,203,818)	-10.0%
32 Operating Expenses								
33 Salary & Wages	2,050,349	2,335,231	(284,882)	-12.2%	6,188,508	6,774,918	(586,410)	-8.7%
34 Benefits	379,627	397,717	(18,090)	-4.5%	983,632	1,045,433	(61,801)	-5.9%
35 Professional Fees/Contract Labor	205,481	136,597	68,884	50.4%	593,197	413,685	179,512	43.4%
36 Purchased Services	241,505	231,098	10,407	4.5%	644,704	675,122	(30,418)	-4.5%
37 Supplies	723,353	788,339	(64,986)	-8.2%	2,128,335	2,282,899	(154,564)	-6.8%
38 Rent & Leases	14,440	20,650	(6,210)	-30.1%	36,106	61,950	(25,844)	-41.7%
39 Repairs & Maintenance	57,074	69,764	(12,690)	-18.2%	159,695	197,237	(37,542)	-19.0%
40 Utilities	47,612	46,889	723	1.5%	141,192	136,201	4,991	3.7%
41 Insurance	43,854	40,572	3,282	8.1%	133,071	121,716	11,355	9.3%
42 Depreciation & Amortization	246,654	256,302	(9,648)	-3.8%	739,072	741,975	(2,903)	-0.4%
43 Interest	98,080	97,799	281	0.3%	295,836	287,724	8,112	2.8%
44 Other	159,890	194,219	(34,329)	-17.7%	485,227	511,905	(26,678)	-5.2%
45 Total Operating Expenses	4,267,919	4,615,177	(347,258)	-7.5%	12,528,575	13,250,765	(722,190)	-5.5%
46 Operating Revenue Less Expenses	(487,855)	(526,510)	38,655	7.3%	(1,694,491)	(1,212,863)	(481,628)	-39.7%
47 Non-Operating Income								
48 Interest Income	53,777	45,660	8,117	17.8%	152,138	122,580	29,558	24.1%
49 Tax Revenue	772,334	632,512	139,822	22.1%	835,353	723,004	112,349	15.5%
50 Donations	366,408	-	366,408	0.0%	366,408	-	366,408	-
51 Total Non-Operating Income	1,192,519	678,172	514,347	75.8%	1,353,899	845,584	508,315	60.1%
52 Total Revenue Less Total Expenses	\$ 704,664	\$ 151,662	\$ 553,002	364.6%	\$ (340,592)	\$ (367,279)	\$ 26,687	7.3%

The implementation of GASB 96 in 2023 has resulted in an increase of Depreciation and Interest Expense with a reduction of Purchase Service expenses.

Pagosa Springs Medical Center

(a).

Income Statement Comparison - - - March 31, 2026

Page 2

	Current Month				Year-to-Date			
	2026	2025	Difference	Variance	2026	2025	Difference	Variance
Revenue								
7 Total In-patient Revenue	275,304	183,048	92,256	50.4%	701,168	436,733	264,435	60.5%
17 Total Out-patient Revenue	6,934,361	6,971,826	(37,465)	-0.5%	19,464,570	19,110,809	353,761	1.9%
18 Professional Fees	567,644	655,025	(87,381)	-13.3%	1,632,899	1,787,257	(154,358)	-8.6%
19 Total Patient Charges	7,777,309	7,809,899	(32,590)	-0.4%	21,798,637	21,334,799	463,838	2.17%
Revenue Deductions & Bad Debt								
21 Contractual Allowances	4,069,131	4,668,340	(599,209)	-12.8%	11,455,407	11,721,476	(266,069)	-2.3%
22 Charity	46,280	60,135	(13,855)	-23.0%	98,229	122,342	(24,113)	-19.7%
23 Bad Debt	385,224	(431,267)	816,491	-189.3%	950,067	271,351	678,716	250.1%
24 Provider Fee & Other	(375,399)	(324,148)	(51,251)	15.8%	(1,019,506)	(971,428)	(48,078)	4.9%
25 Total Revenue Deductions & Bad Debt	4,125,236	3,973,060	152,176	3.8%	11,484,197	11,143,741	340,456	3.1%
26 Total Net Patient Revenue	3,652,073	3,836,839	(184,766)	-4.8%	10,314,440	10,191,058	123,382	1.21%
27 Grants	-	124,730	(124,730)	-100.0%	10,969	170,015	(159,046)	-93.5%
28 HHS Stimulus Other Revenue	-	-	-	-	-	-	-	-
29 COVID PPP Loan Forgiveness	-	-	-	-	-	-	-	-
30 Other Operating Income - Misc	127,991	152,494	(24,503)	-16.1%	508,675	350,400	158,275	45.2%
31 Total Net Revenues	3,780,064	4,114,063	(333,999)	-8.1%	10,834,084	10,711,473	122,611	1.14%
Operating Expenses								
33 Salary & Wages	2,050,349	1,998,165	52,184	2.6%	6,188,508	5,826,790	361,718	6.2%
34 Benefits	379,627	337,790	41,837	12.4%	983,632	992,754	(9,122)	-0.9%
35 Professional Fees/Contract Labor	205,481	199,427	6,054	3.0%	593,197	538,690	54,507	10.1%
36 Purchased Services	241,505	204,633	36,872	18.0%	644,704	555,612	89,092	16.0%
37 Supplies	723,353	889,111	(165,758)	-18.6%	2,128,335	2,090,831	37,504	1.8%
38 Rent & Leases	14,440	23,489	(9,049)	-38.5%	36,106	76,623	(40,517)	-52.9%
39 Repairs & Maintenance	57,074	55,681	1,393	2.5%	159,695	162,507	(2,812)	-1.7%
40 Utilities	47,612	36,467	11,145	30.6%	141,192	119,734	21,458	17.9%
41 Insurance	43,854	38,071	5,783	15.2%	133,071	115,707	17,364	15.0%
42 Depreciation & Amortization	246,654	226,911	19,743	8.7%	739,072	650,882	88,190	13.5%
43 Interest	98,080	108,725	(10,645)	-9.8%	295,836	312,362	(16,526)	-5.3%
44 Other	159,890	157,609	2,281	1.4%	485,227	480,545	4,682	1.0%
45 Total Operating Expenses	4,267,919	4,276,079	(8,160)	-0.2%	12,528,575	11,923,037	605,538	5.08%
46 Operating Revenue Less Expenses	(487,855)	(162,016)	(325,839)	-201.1%	(1,694,491)	(1,211,564)	(482,927)	-39.9%
Non-Operating Income								
48 Interest Income	53,777	51,039	2,738	5.4%	152,138	150,534	1,604	1.1%
49 Tax Revenue	772,334	706,902	65,432	9.3%	835,353	794,999	40,354	5.1%
50 Donations	366,408	-	366,408	-	366,408	750,559	(384,151)	-51.2%
51 Total Non-Operating Income	1,192,519	757,941	434,578	57.3%	1,353,899	1,696,092	(342,193)	-20.2%
52 Total Revenue Less Total Expenses	\$ 704,664	\$ 595,925	\$ 108,739	18.2%	\$ (340,592)	\$ 484,528	(825,120)	-170.3%

The implementation of GASB 96 in 2023 has resulted in an increase of Depreciation and Interest Expense with a reduction of Purchase Service expenses.

Pagosa Springs Medical Center

Balance Sheet - - March 31, 2026

Page 3

Assets	Current Month	Prior Month	Liabilities	Current Month	Prior Month
Current Assets			Current Liabilities		
Cash					
Operating (TBK)	\$ 4,138,572	\$ 2,008,877	Accts Payable - System	\$ 1,266,260	\$ 1,069,452
COLO Trust	1,909,472	1,903,383	Accrued Expenses	898,010	866,044
Debt Svc. Res. 2016 Bonds (UMB)	878,731	878,731	Cost Report Settlement Res	1,458,293	1,533,618
Bond Funds - 2016 Bonds (UMB)	1,097	1,093	Wages & Benefits Payable	2,701,937	2,465,683
Bond Funds - 2021 (UMB)	6,873,588	6,099,157	Deferred Revenue	1,517,810	2,284,644
CSIP Investments	5,627,621	5,609,780	COVID PPP Short Term Loan	-	-
Escrow - UMB	-	-	Relief Fund Liability	-	-
COVID PPP	-	-	Medicare Accelerated Pmt Liab	-	-
Relief Fund Cash Restricted	-	-	Current Portion of GASB 87 and 96 Liabilities	406,119	403,357
Medicare Accelerated Pmt	-	-	Current Portion of LT Debt-75 S Pagosa	130,000	130,000
Total Cash	19,429,081	16,501,021	Current Portion of LT Debt-2021	465,000	465,000
			Current Portion of LT Debt-2016	245,000	245,000
			Total Current Liabilities	9,088,429	9,462,798
Accounts Receivable					
Patient Revenue - Net	4,539,677	4,046,734 *	Long-Term Liabilities		
Other Receivables	1,681,651	4,713,761	Leases Payable - 75 S Pagosa	1,795,000	1,795,000
Total Accounts Receivable	6,221,328	8,760,495	GASB 87 and 96 Capital Leases	4,016,927	4,087,167
			Bond Premium (Net) - 2006 Def Outflows	149,030	150,142
Inventory	2,235,560	2,218,152	Bond Premium (Net) - 2016	102,381	102,806
			Bond Premium (Net) - 2021	559,937	563,908
Total Current Assets	27,885,969	27,479,668	Bonds Payable - 2021	6,115,000	6,115,000
			Bonds Payable - 2006	-	-
Fixed Assets			Bonds Payable - 2016	8,315,000	8,315,000
Property Plant & Equip (Net)	22,476,118	22,688,470	Total Long-Term Liabilities	21,053,275	21,129,023
GASB 87 & 96 Assets (Net)	3,640,665	3,680,475			
Work In Progress	937,507	812,583	Net Assets		
Land	704,021	704,021	Un-Restricted	26,519,645	26,519,645
Total Fixed Assets	27,758,311	27,885,549	Current Year Net Income/Loss	(340,592)	(1,045,256)
			Total Un-Restricted	26,179,053	25,474,389
Other Assets					
Prepays & Other Assets	676,477	700,993	Restricted	-	-
Total Other Assets	676,477	700,993	Total Net Assets	26,179,053	25,474,389
Total Assets	\$ 56,320,757	\$ 56,066,210	Total Liabilities & Net Assets	\$ 56,320,757	\$ 56,066,210

As a result of pre audit adjustments related to the Q3 2021 IRS Employee Retention Credit (ERC) payment received in March 2026, Other Receivables increased as of February 2026. This adjustment also resulted in a corresponding increase to Unrestricted Net Assets as of February 2026 when compared to the prior month reporting

Pagosa Springs Medical Center

Monthly Trends

	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	YTD Total
Activity	31	31	31	30	31	31	30	31	30	31	31	28	31	90
2 In-Patient Admissions	13	13	15	20	19	13	19	10	6	22	14	14	15	43
3 In-Patient Days	40	37	40	38	41	30	41	21	21	51	42	31	37	110
4 Avg Stay Days (In-patients)	3.1	2.8	2.7	1.9	2.2	2.3	2.2	2.1	3.5	2.3	3.0	2.2	2.5	2.6
8 Average Daily Census	1.3	1.2	1.3	1.3	1.3	1.0	1.4	0.7	0.7	1.6	1.4	1.1	1.2	1.2
Statistics														
9 E/R visits	680	533	638	698	735	737	656	585	562	737	654	605	732	1,991
10 Observ Hours	1,450	854	998	1,277	1,217	1,284	1,174	1,426	1,055	1,591	1,531	1,097	1,291	3,919
11 Lab Tests	7,085	6,962	6,774	6,681	6,418	6,437	6,641	6,488	5,648	6,799	6,708	6,047	7,277	20,032
12 Radiology/CT/MRI Exams	1,710	1,686	1,670	1,814	1,856	1,819	1,730	1,865	1,326	1,953	1,751	1,465	1,693	4,909
14 OR Cases	105	101	98	78	115	105	113	81	59	78	63	63	87	213
15 Clinic Visits	2,017	2,196	2,029	1,845	1,892	1,847	1,922	1,909	1,521	1,696	1,763	1,718	1,863	5,344
16 Spec. Clinic Visits	39	59	63	61	36	62	81	131	101	95	78	76	76	230
17 Oncology Clinic Visits	102	112	91	107	119	112	94	94	162	187	158	184	200	542
18 Oncology/Infusion Patients	307	366	340	397	470	360	330	298	302	337	303	331	281	915
19 EMS Transports	99	112	92	64	134	104	111	104	127	110	137	88	97	322
20 Total Stats	#####	12,981	12,793	13,022	12,992	12,867	12,852	12,981	10,863	13,583	13,146	11,675	13,597	38,418

Pagosa Springs Medical Center - - - Statistical Review

Statistical Review

2026	March			March			March Prior Y-T-D			
	Current Month Actual	Current Month Budget	Variance	Y-T-D Actual	Y-T-D Budget	Variance	Y-T-D Actual	Prior Y-T-D Actual	Difference	Variance
In-Patient										
Admissions:										
Acute	15	17	(2)	43	44	(1)	43	51	(8)	-16%
Swing Bed	-	-	-	-	-	-	-	-	-	-
Total	15	17	(2)	43	44	(1)	43	51	(8)	-16%
Patient Days:										
Acute	37	38	(1)	110	98	12	110	93	17	18%
Swing Bed	-	-	-	-	-	-	-	-	-	-
Total	37	38	(1)	110	98	12	110	93	17	18%
Average Daily Census:										
# Of Days	31	31		90	31		90	90		
Acute	1.2	1.2	(0.0)	1.2	3.2	(1.9)	1.2	1.0	0.2	18%
Swing Bed	-	-	-	-	-	-	-	-	-	-
Total	1.2	1.2	(0.0)	1.2	3.2	(1.9)	1.2	1.0	0.2	18%
Length of Stay:										
Acute	2.5	2.2	0.2	2.6	2.2	0.3	2.6	1.8	0.7	40%
Swing Bed	-	-	-	-	-	-	-	-	-	0%
Total	2.5	2.2	0.2	2.6	2.2	0.3	2.6	1.8	0.7	40%
Out-Patient										
Out-Patient Visits										
E/R Visits	732	676	56	1,991	1,929	62	1,991	1,921	70	4%
Observ admissions	53	48	5	143	136	7	143	149	(6)	-4%
Lab Tests	7,277	6,865	412	20,032	19,597	435	20,032	20,394	(362)	-2%
Radiology/CT/MRI Exams/M	1,693	1,793	(100)	4,909	5,117	(208)	4,909	4,882	27	1%
OR Cases	87	138	(51)	213	394	(181)	213	278	(65)	-23%
Clinic Visits	1,863	2,012	(149)	5,344	5,744	(400)	5,344	5,931	(587)	-10%
Spec. Clinic Visits	84	141	(57)	238	402	(164)	238	156	82	53%
Oncology Clinic Visits	200	124	76	542	354	188	542	310	232	75%
Oncology/Infusion Patients	281	371	(90)	915	1,060	(145)	915	786	129	16%
EMS Transports	97	111	(14)	322	316	6	322	318	4	1%
Total	12,367	12,279	88	34,649	35,049	(400)	34,649	35,125	(476)	-1%

Pagosa Springs Medical Center

Cerner/Healthland Accounts Receivable for Hospital by Payor and Days Outstanding -- As of March 31, 2026

		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Days	151-180 Days	181+ Days	Total	Percent of Total	Accts sent to Collections
2 Medicare	\$	2,785,352	\$ 590,822	\$ 135,910	\$ 149,856	\$ 22,170	\$ 30,213	\$ 237,631	\$ 3,951,954	30%	
3 Medicaid		583,714	128,835	50,098	16,712	29,376	16,642	320,839	1,146,216	9%	
4 Third Party		2,075,557	658,134	364,696	200,654	76,136	28,801	362,040	3,766,018	29%	
5 Self-Pay		375,234	494,668	508,646	395,770	420,222	287,352	1,843,796	4,325,688	33%	
Current Month Total	\$	5,819,857	\$ 1,872,459	\$ 1,059,350	\$ 762,992	\$ 547,904	\$ 363,008	\$ 2,764,306	\$ 13,189,876	100%	260,595
Pct of Total		44%	14%	8%	6%	4%	3%	21%	100%		
Feb-26	\$	5,519,302	\$ 1,830,436	\$ 988,986	\$ 694,613	\$ 439,647	\$ 306,156	\$ 2,863,813	\$ 12,642,953		180,489
Pct of Total		44%	14%	8%	5%	3%	2%	23%	100%		
Jan-26	\$	5,769,715	\$ 1,988,785	\$ 971,480	\$ 495,392	\$ 425,965	\$ 443,838	\$ 2,699,052	\$ 12,794,227		550,444
Pct of Total		45%	16%	8%	4%	3%	3%	21%	100%		
Dec-25	\$	5,999,489	\$ 1,663,324	\$ 603,539	\$ 673,304	\$ 489,793	\$ 461,434	\$ 2,744,437	\$ 12,635,320		226,145
Pct of Total		47%	13%	5%	5%	4%	4%	22%	100%		
Nov-25	\$	5,999,489	\$ 1,663,324	\$ 603,539	\$ 673,304	\$ 489,793	\$ 461,434	\$ 2,744,437	\$ 12,635,320		339,651
Pct of Total		47%	13%	5%	5%	4%	4%	22%	100%		
Oct-25	\$	6,123,193	\$ 1,328,841	\$ 820,844	\$ 688,288	\$ 640,583	\$ 318,682	\$ 2,899,140	\$ 12,819,571		506,303
Pct of Total		48%	10%	6%	5%	5%	2%	23%	100%		
Sep-25	\$	6,123,193	\$ 1,328,841	\$ 820,844	\$ 688,288	\$ 640,583	\$ 318,682	\$ 2,899,140	\$ 12,819,571		156,271
Pct of Total		48%	10%	6%	5%	5%	2%	23%	100%		
Aug-25	\$	6,272,646	\$ 1,806,115	\$ 845,162	\$ 730,191	\$ 378,195	\$ 476,017	\$ 2,845,054	\$ 13,353,380		182,898
Pct of Total		47%	14%	6%	5%	3%	4%	21%	100%		
Jul-25	\$	6,148,429	\$ 1,343,970	\$ 783,163	\$ 448,955	\$ 586,189	\$ 578,471	\$ 2,602,752	\$ 12,534,286		202,285
Pct of Total		49%	11%	6%	4%	5%	5%	21%	100%		
Jun-25	\$	5,798,998	\$ 1,423,088	\$ 620,781	\$ 640,656	\$ 718,548	\$ 480,775	\$ 2,696,981	\$ 12,379,827		426,234
Pct of Total		47%	11%	5%	5%	6%	4%	22%	100%		
May-25	\$	5,510,786	\$ 1,134,338	\$ 881,123	\$ 782,446	\$ 640,205	\$ 450,511	\$ 2,821,741	\$ 12,221,150		205,702
Pct of Total		45%	9%	7%	6%	5%	4%	23%	100%		
Apr-25	\$	5,380,677	\$ 1,531,216	\$ 959,957	\$ 852,535	\$ 491,263	\$ 632,503	\$ 2,457,407	\$ 12,305,558		239,686
Pct of Total		44%	12%	8%	7%	4%	5%	20%	100%		
Mar-25	\$	5,878,116	\$ 1,431,709	\$ 887,139	\$ 553,759	\$ 745,582	\$ 497,247	\$ 2,403,650	\$ 12,397,202		289,678
Pct of Total		47%	12%	7%	4%	6%	4%	19%	100%		
Feb-25	\$	5,935,029	\$ 1,445,312	\$ 682,201	\$ 898,763	\$ 621,321	\$ 308,121	\$ 2,580,511	\$ 12,471,258		149,150
Pct of Total		48%	12%	5%	7%	5%	2%	21%	100%		
Jan-25	\$	5,068,971	\$ 1,305,124	\$ 973,961	\$ 777,031	\$ 472,520	\$ 378,367	\$ 2,458,458	\$ 11,434,432		331,283
Pct of Total		44%	11%	9%	7%	4%	3%	22%	100%		
Dec-24	\$	5,319,743	\$ 1,598,544	\$ 909,266	\$ 579,703	\$ 559,746	\$ 384,342	\$ 2,563,856	\$ 11,915,200		312,505
Pct of Total		45%	13%	8%	5%	5%	3%	22%	100%		
Nov-24	\$	5,041,955	\$ 942,675	\$ 702,565	\$ 632,660	\$ 619,716	\$ 376,424	\$ 2,168,293	\$ 10,484,288		223,749
Pct of Total		48%	9%	7%	6%	6%	4%	21%	100%		

Pagosa Springs Medical Center

Cerner/Healthland Accounts Receivable for Hospital by Payor and Days Outstanding -- As of March 31, 2026

		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Days	151-180 Days	181+ Days	Total	Percent of Total	Accts sent to Collections
Oct-24	\$	5,410,175	\$ 1,342,098	\$ 895,631	\$ 514,484	\$ 618,148	\$ 364,283	\$ 2,428,748	\$ 11,573,567		114,647
Pct of Total		47%	12%	8%	4%	5%	3%	21%	100%		
Sep-24	\$	5,336,881	\$ 1,545,826	\$ 660,113	\$ 801,160	\$ 504,361	\$ 385,052	\$ 2,430,015	\$ 11,663,408		166,526
Pct of Total		46%	13%	6%	7%	4%	3%	21%	100%		
Aug-24	\$	5,398,392	\$ 1,267,909	\$ 941,782	\$ 562,535	\$ 502,383	\$ 410,323	\$ 2,371,609	\$ 11,454,933		255,891
Pct of Total		47%	11%	8%	5%	4%	4%	21%	100%		
Jul-24	\$	5,507,513	\$ 1,647,105	\$ 918,469	\$ 644,364	\$ 543,418	\$ 410,560	\$ 2,339,334	\$ 12,010,764		185,572
Pct of Total		46%	14%	8%	5%	5%	3%	19%	100%		
Jun-24	\$	5,629,904	\$ 1,537,357	\$ 787,921	\$ 717,968	\$ 578,896	\$ 459,480	\$ 2,222,990	\$ 11,934,516		305,775
Pct of Total		47%	13%	7%	6%	5%	4%	19%	100%		
May-24	\$	4,839,653	\$ 1,099,638	\$ 905,534	\$ 690,343	\$ 663,774	\$ 338,675	\$ 2,200,281	\$ 10,737,898		401,030
Pct of Total		45%	10%	8%	6%	6%	3%	20%	100%		
Apr-24	\$	4,505,943	\$ 1,549,541	\$ 1,079,814	\$ 894,665	\$ 562,615	\$ 282,622	\$ 2,280,611	\$ 11,155,811		284,663
Pct of Total		40%	14%	10%	8%	5%	3%	20%	100%		
Mar-24	\$	5,059,591	\$ 1,408,458	\$ 1,082,949	\$ 715,465	\$ 485,454	\$ 352,812	\$ 2,341,176	\$ 11,445,905		305,544
Pct of Total		44%	12%	9%	6%	4%	3%	20%	100%		
Feb-24	\$	4,965,411	\$ 1,409,644	\$ 782,310	\$ 607,945	\$ 488,055	\$ 355,262	\$ 2,382,519	\$ 10,991,146		407,438
Pct of Total		45%	13%	7%	6%	4%	3%	22%	100%		
Jan-24	\$	5,317,052	\$ 1,163,491	\$ 819,931	\$ 591,365	\$ 478,430	\$ 436,820	\$ 2,215,766	\$ 11,022,855		367,168
Pct of Total		48%	11%	7%	5%	4%	4%	20%	100%		
12		Pct Settled (Current)		66.1%	42.1%	22.9%	21.1%	17.4%	-802.9%		
13		Pct Settled (Feb from Jan)		68.3%	50.3%	28.5%	11.3%	28.1%	-545.2%		
14		Pct Settled (Jan from Dec)		66.9%	41.6%	17.9%	36.7%	9.4%	-484.9%		
15		Pct Settled (Dec from Nov)		72.3%	63.7%	-11.6%	27.3%	5.8%	-494.8%		
16		Pct Settled (Nov from Oct)		72.8%	54.6%	18.0%	28.8%	28.0%	-761.2%		

Pagosa Springs Medical Center
Financial Forecast
Statement of Cash Flows

	Mar-26
Cash Flows from operating activities	
Change in net assets	704,664
Adjustments to reconcile net assets to net cash	
Depreciation and amortization	246,654
Patient accounts receivable	(492,943)
Accounts payable and wages payable	433,062
Accrued liabilities	31,966
Pre-paid assets	24,516
Deferred revenues	(766,834)
Other receivables	3,032,110
Reserve for third party settlement	(75,325)
Inventory	(17,408)
Net Cash Provided by (used in) operating activities	3,120,462
Cash Flows from investing activities	
Purchase of property and equipment	-
Work in progress	(124,924)
Proceeds from sale of equipment/(Loss)	-
Net Cash Provided by (used in) investing activities	(124,924)
Cash Flows from financing activities	
Principal payments on long-term debt	-
Proceeds from debt (funding from 2021 Bond)	-
Proceeds from PPP Short Term Loan	-
Recognize Amounts from Relief Fund	-
Payments/Proceeds from Medicare Accelerated Payment	-
Change in Prior Year Net Assets	-
Change in leases payable	(67,478)
Net Cash Provided by (used in) financing activities	(67,478)
Net Increase(Decrease) in Cash	2,928,060
Cash Beginning of Month	16,501,021
Cash End of Month	19,429,081

2026 Cash						
Month	Cash Goal	Actual Cash	Variance	% Collected	GL Non AR	Total
Jan-26	\$3,818,135.00	\$3,135,761.71	(\$682,373.29)	82.13%	\$ 29,767.39	\$3,165,529.10
Feb-26	\$3,321,128.00	\$2,933,949.66	(\$387,178.34)	88.34%	\$ 32,142.85	\$2,966,092.51
Mar-26	\$2,697,131.00	\$3,104,385.57	\$407,254.57	115.10%	\$ (24,050.55)	\$3,080,335.02
Apr-26						
May-26						
Jun-26						
Jul-26						
Aug-26						
Sep-26						
Oct-26						
Nov-26						
Dec-26						
	\$9,836,394.00	\$9,174,096.94	(\$662,297.06)	93.27%	\$ 37,859.69	\$9,211,956.63

2026 Revenue				
Month	Revenue Goal	Actual Revenue	Variance	% Generated
Jan-26	\$ 8,150,055.00	\$ 7,295,377.00	\$ (854,678.00)	89.51%
Feb-26	\$ 8,208,959.00	\$ 6,802,609.00	\$ (1,406,350.00)	82.87%
Mar-26	\$ 8,867,470.00	\$ 7,777,309.00	\$ (1,090,161.00)	87.71%
Apr-26				
May-26				
Jun-26				
Jul-26				
Jul-26				
Sep-26				
Oct-26				
Nov-26				
Dec-26				
Totals	\$ 25,226,484.00	\$ 21,875,295.00	\$ (3,351,189.00)	86.72%



**THE UPPER SAN JUAN HEALTH SERVICE DISTRICT
DOING BUSINESS AS PAGOSA SPRINGS MEDICAL CENTER**

**MEDICAL STAFF REPORT BY CHIEF OF STAFF, CORINNE REED
April 28th, 2026**

- I. ~~STATEMENT OF THE MEDICAL STAFF’S RECOMMENDATIONS FOR THE USJHSD BOARD ACCEPTANCE OF NEW POLICIES OR PROCEDURES ADOPTED BY THE MEDICAL STAFF:~~

- II. STATEMENT OF THE MEDICAL STAFF’S RECOMMENDATIONS FOR THE USJHSD BOARD ACCEPTANCE OF PROVIDER PRIVILEGES (ACCEPTANCE BY THE BOARD RESULTS IN THE GRANT OF PRIVILEGES):

NAME	INITIAL/REAPPOINT/CHANGE	TYPE OF PRIVILEGES	SPECIALTY
Abdelrahman Abdelaziz, MD	Initial Appointment	Telemedicine/Telepsychiatry	Psychiatry
Courtney Barnes, LCSW	Initial Appointment	BHP/LCSW	Licensed Clinical Social Worker
Cameron Bahr, MD	Reappointment	Telemedicine/Teleradiology	Diagnostic Radiology & Neuroradiology
Fernando Boschini, MD	Reappointment	Telemedicine/Teleradiology	Diagnostic Radiology & Neuroradiology
Louie Enriquez, MD	Reappointment	Telemedicine/Teleradiology	Diagnostic Radiology
Brendan Essary, MD	Reappointment	Telemedicine/Teleradiology	Diagnostic Radiology
Jeff Friedland, MD	Reappointment	Telemedicine/Teleradiology	Diagnostic Radiology & Pediatric Radiology
Ross Goldstein, MD	Reappointment	Telemedicine/Teleradiology	Diagnostic Radiology & Neuroradiology
Jonathan Holstad, MD	Reappointment	Telemedicine/Teleradiology	Diagnostic Radiology & Neuroradiology
Paul Hsieh, MD	Reappointment	Telemedicine/Teleradiology	Diagnostic Radiology

- III. REPORT OF NUMBER OF PROVIDERS BY CATEGORY
 - Active: 18
 - Courtesy: 19
 - Telemedicine: 141
 - Advanced Practice Providers & Behavioral Health Providers: 18
 - Honorary: 2
 - Total: 198



MINUTES OF REGULAR BOARD MEETING
Tuesday, March 24, 2026, at 5:00 PM
The Board Room
95 South Pagosa Blvd., Pagosa Springs, CO 81147

The Board of Directors (the “Board”) of the Upper San Juan Health Service District doing business as Pagosa Springs Medical Center (“PSMC”) held its regular board meeting on March 24, 2026, at PSMC, Board Room, 95 South Pagosa Blvd., Pagosa Springs, Colorado as well as via Teams video communications.

Director’s Present: Chair Kate Alfred, Director Wayne Hooper, Director Erik Foss

Board members present via Teams: Director Mark Floyd, Vice Chair Matt Mees

Board members present via telephone: None

Board members absent: Director Gwen Taylor, Director Ashley Wilson

1) CALL TO ORDER

- a) Call for quorum: Chair Alfred called the meeting to order at 5:00 p.m. MDT and Clerk to the Board, Antoinette Martinez, recorded the minutes. A quorum of directors was present and acknowledged.
- b) Board member self-disclosure of actual, potential or perceived conflicts of interest: None.
- c) Approval of the Agenda: Director Wayne Hooper motioned to approve the agenda with no changes. Director Erik Foss seconded; the Board Members in attendance unanimously approved the agenda.

2) PUBLIC COMMENT

None

- 3) PRESENTATIONS** *PSMC’s Primary Care and Overview of the Rural Health Clinic Program Report by Vicki Goekner, Director: Clinic Operations.* Director Vicki Goeckner provided an overview of the Primary Care services within the Rural Health Clinic (RHC) at Pagosa Springs Medical Center. The presentation highlighted the clinic’s role as a key access point for a diverse rural population, outlining services such as preventative care, chronic disease management, care coordination, and same-day acute care. The clinic’s care delivery model emphasizes team-based care to improve patient outcomes and efficiency. The clinic’s significant achievements include high patient satisfaction, strong utilization, and top-tier quality performance, while ongoing challenges focus on workforce recruitment, access barriers, and capacity. The presentation also reviewed data trends and the 2024 RHC Annual Program Review to demonstrate program effectiveness and community impact.

4) REPORTS

- a) Oral Reports
 - i) Chair Report
 - None
 - ii) CEO Report

CAO Ann Bruzzese summarized the following written update for CEO Rhonda Webb:

PSMC’s Mission: To provide quality, compassionate healthcare and wellness for each person we serve.

- Several years ago, PSMC applied for a COVID Employee Retention Credit (ERC) for the first, second and third quarter of 2021. In September of 2025, the IRS concluded that PSMC is entitled to an Employee Retention Credit for 3rd quarter of 2021. PSMC received the ERC payment in March of 2026 (the auditor will require the ERC revenue to be booked at the time of the IRS conclusion in 2025. More info will follow in April (with presentation of March 2026 financials).
- Questions asked and answered.

iii) Executive Committee

- No Report

iv) Foundation Board

The Foundation Board met on March 9, 2026. CAO Ann Bruzzese summarized the written report in the Board Packet highlighting receipt of the 3rd and 4th quarter financial reports for the Foundation which included the Foundation’s pay-off of the mortgage for the Dodie Cassidy building (now known as the CORE Building) and the subsequent donation of the building to PSMC. The Foundation also approved a money transfer to PSMC in the amount of \$366,408. Questions asked and answered.

v) Facilities Committee

The Facilities Committee met on March 6, 2026. Vice Chair Matt Mees summarized the written report in the Board Packet highlighting remodels for the East Side EMS and the CORE Building (formerly known as the Dodie Cassidy building). Questions asked and answered.

vi) Strategic Planning Committee Report

The Strategic Planning Committee met on March 17, 2026. Chair Kate Alfred summarized the written report in the Board Packet highlighting retention of New Bridge Strategy to conduct research on possible ballot measures regarding continued exemption from TABOR. Questions asked and answered.

vii) Finance Committee Report

CFO, Chelle Keplinger, presented and discussed financials for February 2026. Questions asked and answered.

b) Written Reports

- i) Medical Staff Report – Chief of Staff, Dr. Corinne Reed, D.O.

5) EXECUTIVE SESSION

Director Mark Floyd motioned to enter into executive session pursuant to C.R.S. Section 24-6-402(4)(f) (confidential personnel matters) – specifically, the annual evaluation of the CEO who was previously informed of the meeting and agenda item. The motion was seconded by Director Wayne Hooper and unanimously approved. The Board entered into executive session at 6:00 p.m. MDT. Board Directors present in executive session were Chair Kate Alfred, Director Wayne Hooper, and Director Erik Foss. Director Mark Floyd and Vice Chair Matthew Mees Attended via Teams. Executive session adjourned at 6:10 p.m. MDT.

6) DECISION AGENDA

- a) Consideration of Resolution 2026-05 regarding acceptance of the 2024 Rural Health Clinic Program Evaluation Report.
- i) Director Wayne Hooper motioned to approve Resolution 2026-05 regarding acceptance of the 2024 Rural Health Clinic Program Evaluation Report. The motion was seconded by Director Erik Foss, and the Board Members in attendance unanimously approved.

7) CONSENT AGENDA

Director Wayne Hooper motioned to approve the consent agenda (approval of Board Member absences, approval of the regular meeting minutes of 02/24/2026 and the Medical Staff Report). The motion was seconded
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by Director Mark Floyd and the Board Members in attendance approved said consent agenda items. Director Erik Foss abstained from the vote regarding the regular meeting minutes as he was not present at the February 24, 2026, meeting.

8) OTHER BUSINESS

- Next Board Meeting, April 28, 2026, at 5:00 pm.

9) ADJOURN

There being no further business, Chair Alfred adjourned the regular meeting at 6:15 p.m. MDT.

Respectfully submitted by:

Antoinette Martinez, serving as Clerk to the Board